

Consolidated Financial Results for the First-Quarter Ended June 30, 2026

[Prepared on the basis of International Financial Reporting Standards]

July 30, 2026

Company name : Fujitsu Limited
 Stock exchange listings : Tokyo, Nagoya
 Code number : 6702
 URL : <https://global.fujitsu/en-global/>
 Representative : Takahito Tokita, President and Representative Director
 Contact person : Kunihiro Nomoto,
 Head of Public and Investor Relations Division
 Tel. +81 44 754 5778
 Scheduled dividend payment date : -
 Supplementary material : Yes
 Financial results meeting : Yes (for media and analysts)

1. Consolidated Results for the First-Quarter Ended June 30, 2026

(Monetary amounts are rounded to the nearest million yen.)

(1) Consolidated financial results

(The percentage figures represent the percentage of increase or decrease against the same period of the previous year.)

(Millions of yen)

	Revenue		Operating profit		Profit before income		Profit for the period		Profit for the period attributable	
		Change (%)		Change (%)	taxes	Change (%)		Change (%)	to owners of the parent	Change (%)
1Q FY 2026 (4/1/26-6/30/26)	779,377	3.9	52,534	56.9	59,445	60.4	40,720	-76.7	40,134	-76.6
1Q FY 2025 (4/1/25-6/30/25)	749,859	-1.2	33,486	133.7	37,060	86.3	174,507	789.3	171,761	917.8

(Adjusted Items)

1Q FY 2026 (4/1/26-6/30/26)	-	-	-2,377	-					-1,753	-
1Q FY 2025 (4/1/25-6/30/25)	-	-	-1,633	-					141,982	-

(Adjusted Consolidated Results)

1Q FY 2026 (4/1/26-6/30/26)	779,377	3.9	54,911	56.4					41,887	40.7
1Q FY 2025 (4/1/25-6/30/25)	749,859	-1.2	35,119	111.9					29,779	96.4

	Total comprehensive income	
	for the period	Change (%)
1Q FY 2026 (4/1/26-6/30/26)	65,739	-62.7
1Q FY 2025 (4/1/25-6/30/25)	176,457	236.9

	Earnings per share (Yen)	
	Basic	Diluted
1Q FY 2026 (4/1/26-6/30/26)	23.13	23.06
1Q FY 2025 (4/1/25-6/30/25)	96.64	96.40

(Adjusted EPS)

	Earnings per share(Yen)	
	Basic	Diluted
1Q FY 2026 (4/1/26-6/30/26)	24.15	24.07
1Q FY 2025 (4/1/25-6/30/25)	16.75	16.71

(Note) Adjusted operating profit: an indicator of the real profits from the business, in which one-time gains or losses from such activities (adjusted items) as business restructurings, acquisitions or divestitures, and institutional changes are subtracted from operating profit.

(Note) Adjusted profit for the period: an indicator of the profits from the business, in which one-time gains or losses from such activities (adjusted items) as

business restructurings, acquisitions or divestitures, institutional changes, and taxes related to these activities are subtracted from profit for the period attributable to owners of the parent.

(2) Consolidated financial position

(Millions of yen)

	Total assets	Total equity	Equity attributable to owners of the parent	Equity attributable to owners of the parent ratio (%)
Jun 30, 2026	3,308,536	2,054,586	2,035,328	61.5
Mar 31, 2026	3,416,621	2,048,459	2,028,787	59.4

(Note) Provisional accounting treatments for a business combination were finalized in the first quarter of FY2026. The figures for the end of FY2025 have been adjusted to reflect this finalization.

2. Dividends per Share (Ordinary Shares)

(Yen)

	Dividends per share				
	1Q	2Q	3Q	Year-end	Full year
FY2025	-	15.00	-	35.00	50.00
FY2026	-				
FY2026(Forecast)		25.00	-	30.00	55.00

(Note) Revision of the latest dividends forecast: None

3. Consolidated Earnings Forecast for FY2026

(The percentage figures represent the percentage of increase or decrease against the previous year.)

(Millions of yen, except per share data)

	Revenue		Operating profit		Profit for the year attributable to owners of the parent		Basic earnings per share
		Change (%)		Change (%)		Change (%)	
FY2026	3,510,000	0.2	415,000	19.1	310,000	-31.0	182.43

(Adjusted Items)

FY2026	-	-	-10,000	-	-10,000	-
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(Adjusted Consolidated Results)

FY2026	3,510,000	0.2	425,000	8.8	320,000	7.3	188.31
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(Note) Revision of the latest consolidated earnings forecast: None

4. Other Information

(1) Significant changes in scope of consolidation in the current reporting period: None

(2) Changes in accounting policies and accounting estimates

1. Changes in accounting policies required by IFRS: None
2. Changes arising from factors other than 1: None
3. Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

1. Number of issued shares at end of period	As of Jun 30, 2026	1,739,778,265
	As of Mar 31, 2026	1,739,778,265
2. Treasury stock held at end of period	As of Jun 30, 2026	5,000,980
	As of Mar 31, 2026	5,000,060
3. Average number of shares during period	1Q FY 2026	1,734,777,615
	1Q FY 2025	1,777,340,408

Notes

1. Review of the accompanying quarterly consolidated financial statements by a certified public accountant or an auditing firm: None

2. Precautions on usage of earnings projections

These materials may contain forward-looking statements that are based on management's current information, views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results may differ materially from those projected or implied in the forward-looking statements due to, without limitation, the following factors listed below.

- General economic and market conditions in key markets
(Particularly in Japan, Europe, North America, Oceania, and Asia, including China)
- Fluctuations in exchange rates or interest rates
- Fluctuations in capital markets
- Intensifying price competition
- Changes in market positioning due to competition in R&D
- Changes in the environment for the procurement of parts and components
- Changes in competitive relationships due to collaborations, alliances and technical provisions
- Risks related to public regulations, public policy and tax matters
- Risks related to product or services defects
- Potential emergence of unprofitable projects
- Risks related to R&D investments, capital expenditures, business acquisitions, business restructuring, etc.
- Risks related to natural disasters and unforeseen events
- Changes in accounting policies

For information regarding the assumptions used to prepare these projections, please refer to "1QFY2026 Consolidated Financial Results" (presentation material) posted on the Company's website and TDnet.

Table of Contents of Attachment

1. Overview of the financial results.....	2
2. Condensed Interim Consolidated Financial Statements and Notes to Condensed Interim Consolidated Financial Statements.....	3
(1) Condensed Consolidated Statement of Financial Position.....	3
(2) Condensed Consolidated Statement of Profit or Loss and Condensed Consolidated Statement of Comprehensive Income.....	4
(3) Condensed Consolidated Statement of Changes in Equity.....	5
(4) Condensed Consolidated Statements of Cash Flows.....	6
(5) Notes to Condensed Interim Consolidated Financial Statements.....	7
(Cautionary Note Regarding Assumptions of a Going Concern)	7
(Segment Information)	7
(Acquisition of BrainPad Inc.)	9

1. Overview of the financial results

Please refer to "1QFY2026 Consolidated Financial Results" (presentation material) posted on the Company's website and TDnet.

2. Condensed Interim Consolidated Financial Statements and Notes to Condensed Interim Consolidated Financial Statements

(1) Condensed Consolidated Statement of Financial Position

	(Millions of yen)	
	FY2025	1Q FY2026
	(As of March 31, 2026)	(As of June 30, 2026)
Assets		
Current assets		
Cash and cash equivalents	450,366	597,934
Trade receivables	897,958	454,357
Other receivables	59,589	50,175
Contract assets	217,679	306,123
Inventories	204,090	268,736
Others	113,129	140,796
Total current assets	1,942,811	1,818,121
Non-current assets		
Property, plant and equipment, net of accumulated depreciation	360,881	363,069
Goodwill*	108,662	109,741
Intangible assets*	277,673	278,943
Investments accounted for using the equity method	84,551	86,034
Other investments	157,580	165,094
Retirement benefit assets	206,615	240,246
Deferred tax assets	205,938	177,486
Others	71,910	69,802
Total non-current assets	1,473,810	1,490,415
Total assets	3,416,621	3,308,536
Liabilities and equity		
Liabilities		
Current liabilities		
Trade payables	385,421	363,246
Other payables	374,069	282,112
Contract liabilities	179,972	194,311
Short-term borrowings, current portion of long-term debt and lease obligations	42,797	42,226
Accrued income taxes	63,119	12,766
Provisions	38,882	36,266
Others	26,203	62,752
Total current liabilities	1,110,463	993,679
Non-current liabilities		
Long-term debt and lease obligations	90,297	91,473
Retirement benefit liabilities	92,171	94,785
Provisions	30,231	29,825
Deferred tax liabilities*	28,158	27,881
Others	16,842	16,307
Total non-current liabilities	257,699	260,271
Total liabilities	1,368,162	1,253,950
Equity		
Share capital	325,638	325,638
Capital surplus*	107,483	109,607
Treasury stock, at cost	-10,827	-10,830
Retained earnings	1,533,254	1,530,970
Other components of equity	73,239	79,943
Total equity attributable to owners of the parent	2,028,787	2,035,328
Non-controlling interests*	19,672	19,258
Total equity	2,048,459	2,054,586
Total liabilities and equity	3,416,621	3,308,536

* Please refer to "Acquisition of BrainPad Inc." in the Notes to Condensed Interim Consolidated Financial Statements.

(2) Condensed Consolidated Statement of Profit or Loss and Condensed Consolidated Statement of Comprehensive Income

【First-Quarter Condensed Consolidated Statement of Profit or Loss】

(Millions of yen)

	1Q FY2025 (For the three-month ended June 30, 2025)	1Q FY2026 (For the three-month ended June 30, 2026)
Continuing operations		
Revenue	749,859	779,377
Cost of sales	-500,434	-517,255
Gross profit	249,425	262,122
Selling, general and administrative expenses	-215,558	-227,551
Other income	4,047	20,439
Other expenses	-4,428	-2,476
Operating profit	33,486	52,534
Financial income	4,234	7,138
Financial expenses	-2,770	-1,822
Income from investments accounted for using the equity method, net	2,110	1,595
Profit before income taxes from continuing operations	37,060	59,445
Income tax expenses	-8,894	-18,725
Profit for the period from continuing operations	28,166	40,720
Discontinued operations		
Profit for the period from discontinued operations	146,341	—
Profit for the period	174,507	40,720
Profit for the period attributable to:		
Owners of the parent	171,761	40,134
Non-controlling interests	2,746	586
Total	174,507	40,720
Earnings per share		
Basic earnings per share (Yen)	96.64	23.13
Diluted earnings per share (Yen)	96.40	23.06
Earnings per share from continuing operations		
Basic earnings per share (Yen)	15.66	23.13
Diluted earnings per share (Yen)	15.62	23.06

【First-Quarter Condensed Consolidated Statement of Comprehensive Income】

(Millions of yen)

	1Q FY2025 (For the three-month ended June 30, 2025)	1Q FY2026 (For the three-month ended June 30, 2026)
Profit for the period	174,507	40,720
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Financial assets measured at fair value through other comprehensive income	2,217	3,495
Remeasurement of defined benefit plans	2,782	18,255
Share of other comprehensive income of investments accounted for using the equity method	42	71
	5,041	21,821
Items that may be reclassified subsequently to profit or loss		
Foreign currency translation adjustments	-2,907	3,322
Share of other comprehensive income of investments accounted for using the equity method	-184	-124
	-3,091	3,198
Total other comprehensive income for the period, net of taxes	1,950	25,019
Total comprehensive income for the period	176,457	65,739
Total comprehensive income for the period attributable to:		
Owners of the parent	173,774	65,133
Non-controlling interests	2,683	606
Total	176,457	65,739

(3) Condensed Consolidated Statement of Changes in Equity

1Q FY2025 (For the three-month ended June 30, 2025)

	Equity attributable to owners of the parent						(Millions of yen)	
	Share capital	Capital surplus	Treasury stock, at cost	Retained earnings	Other components of equity	Total	Non-controlling interests	Total equity
Balance at April 1, 2025	325,638	221,596	-559,726	1,700,968	52,489	1,740,965	161,102	1,902,067
Profit for the period	—	—	—	171,761	—	171,761	2,746	174,507
Other comprehensive income	—	—	—	—	2,013	2,013	-63	1,950
Total comprehensive income for the period	—	—	—	171,761	2,013	173,774	2,683	176,457
Purchase of treasury stock	—	—	-3	—	—	-3	—	-3
Disposal of treasury stock	—	—	0	—	—	0	—	0
Share-based payment transactions	—	1,607	—	—	—	1,607	—	1,607
Dividends paid	—	—	—	-24,882	—	-24,882	-828	-25,710
Transfer to retained earnings	—	—	—	3,307	-3,307	—	—	—
Acquisition (disposal) of non-controlling interests	—	-2,436	—	—	—	-2,436	-1,205	-3,641
Changes in ownership interests in subsidiaries	—	-8,925	—	8,930	-5	—	-144,659	-144,659
Others	—	—	—	-10	—	-10	—	-10
Balance at June 30, 2025	325,638	211,842	-559,729	1,860,074	51,190	1,889,015	17,093	1,906,108

1Q FY2026 (For the three-month ended June 30, 2026)

	Equity attributable to owners of the parent						(Millions of yen)	
	Share capital	Capital surplus	Treasury stock, at cost	Retained earnings	Other components of equity	Total	Non-controlling interests	Total equity
Balance at April 1, 2026*	325,638	107,483	-10,827	1,533,254	73,239	2,028,787	19,672	2,048,459
Profit for the period	—	—	—	40,134	—	40,134	586	40,720
Other comprehensive income	—	—	—	—	24,999	24,999	20	25,019
Total comprehensive income for the period	—	—	—	40,134	24,999	65,133	606	65,739
Purchase of treasury stock	—	—	-3	—	—	-3	—	-3
Disposal of treasury stock	—	—	—	—	—	—	—	—
Share-based payment transactions	—	2,123	—	4	—	2,127	—	2,127
Dividends paid	—	—	—	-60,717	—	-60,717	-932	-61,649
Transfer to retained earnings	—	—	—	18,295	-18,295	—	—	—
Acquisition (disposal) of non-controlling interests	—	-1	—	—	—	-1	—	-1
Changes in ownership interests in subsidiaries	—	—	—	—	—	—	-88	-88
Others	—	2	—	—	—	2	—	2
Balance at June 30, 2026	325,638	109,607	-10,830	1,530,970	79,943	2,035,328	19,258	2,054,586

*Please refer to "Acquisition of BrainPad Inc." in the Notes to Condensed Interim Consolidated Financial Statements.

(4) Condensed Consolidated Statements of Cash Flows

(Millions of yen)

	1Q FY2025 (For the three- month ended June 30, 2025)	1Q FY2026 (For the three- month ended June 30, 2026)
<i>Cash flows from operating activities</i>		
Profit before taxes from continuing operations	37,060	59,445
Profit before taxes from discontinued operations	146,888	—
Profit for the period before income taxes	183,948	59,445
Depreciation, amortization and impairment loss	30,923	34,249
Increase (decrease) in provisions	-890	-3,407
Increase (decrease) in net defined benefit liability	-2,644	-3,863
Interest and dividend income	-4,142	-4,855
Interest charges	1,585	753
Income from investments accounted for using the equity method, net	-2,110	-1,595
(Gain) loss on sales of subsidiaries' stock	-142,045	—
(Increase) decrease in trade receivables	447,686	445,601
(Increase) decrease in contract assets	-75,195	-87,681
(Increase) decrease in inventories	-34,933	-64,408
Increase (decrease) in trade payables	-58,977	-23,774
Increase (decrease) in contract liabilities	19,968	13,512
Other, net	-87,451	-92,534
Cash generated from operations	275,723	271,443
Interest received	1,551	2,060
Dividends received	2,310	2,819
Interest paid	-1,625	-830
Income taxes paid	-51,138	-48,838
Net cash provided by operating activities	226,821	226,654
<i>Cash flows from investing activities</i>		
Purchases of property, plant, equipment, and intangible assets	-30,972	-29,874
Proceeds from sale of property, plant, equipment	68	17,326
Net proceeds from sale of subsidiaries, equity method associates and business	203,505	-55
Other, net	2,367	419
Net cash used in (provided by) investing activities	174,968	-12,184
<i>Cash flows from financing activities</i>		
Increase (decrease) in short-term borrowings	-49,060	580
Payment of lease liabilities	-10,120	-11,035
Purchase of treasury stock	-3	-3
Dividends paid to owners of the parent	-24,882	-60,717
Other, net	-4,984	-468
Net cash used in financing activities	-89,049	-71,643
Net increase (decrease) in cash and cash equivalents	312,740	142,827
Cash and cash equivalents at beginning of period	320,099	450,366
Effect of exchange rate changes on cash and cash equivalents	8,603	4,741
Cash and cash equivalents at end of period	641,442	597,934

(5) Notes to Condensed Interim Consolidated Financial Statements

(Cautionary Note Regarding Assumptions of a Going Concern)

None.

(Segment Information)

(1) Segment overview

The Company's reportable segments consist of components of the Group for which discrete financial information is available and whose operating results are regularly reviewed by the Group's chief operating decision-maker to make decisions about resource allocation to the segments and assess their performance.

The Group's business is organized into three reportable segments— Service Solutions, Hardware Solutions, and Ubiquitous Solutions—based on the Group's managerial structure, characteristics of the products and services, and the similarities of the sales market within each operating segment. Product and service classification in each reportable segment is as follows.

① Service Solutions

We create and provide universal value-added services centered on Uvance across the globe. To provide and implement services based on a deep understanding of customers' industries and operations, we are rolling out universal services for each industry across all regions. These services are organized under the Enterprise (automotive, manufacturing, distribution and retailing, etc.) and Public (National and local governments, defense, finance, healthcare, etc.) sub-segments.

② Hardware Solutions

This segment consists of System Products, which cover mainly hardware sales and maintenance services for servers, storage systems and other hardware, and Network Products, which offer communications infrastructure, such as mobile phone base stations and optical transmission systems.

③ Ubiquitous Solutions

This segment consists of client computing devices such as PCs.

(2) Measurement of revenue and operating profit or loss by reportable segment

"Adjusted Operating Profit" is shown for each reportable segment. "Adjusted Operating Profit" is an indicator of the real profits from the business, in which one-time gains or losses from such activities (adjusted items) as business restructurings, acquisitions or divestitures, and institutional changes are subtracted from operating profit.

The accounting treatment applied to operating segments is the same as what applied in the previous fiscal year.

The Group's finances (including financial income and expenses) and income from investments accounted for using the equity-method are managed on the basis of the entire Group and are not allocated to the operating segments.

Intersegment transactions are based on an arm's length price.

(3) Amounts of revenue, operating profit, and other items by reportable segment

1Q FY2025 (For the three-month ended June 30, 2025)

(Millions of yen)

	Reportable segments			Subtotal	Inter-segment Elimination / Corporate	Consolidated
	Service Solutions	Hardware Solutions	Ubiquitous Solutions			
Revenue						
External customers	507,605	186,941	47,960	742,506	7,353	749,859
Intersegment	7,012	15,174	27	22,213	-22,213	—
Total revenue	514,617	202,115	47,987	764,719	-14,860	749,859
Adjusted Operating Profit	47,842	1,337	8,241	57,420	-22,301	35,119
Business restructuring / Business model transformation cost						-600
M&A related expenses						-1,033
Operating Profit						33,486
Financial income						4,234
Financial expenses						-2,770
Income from investments accounted for using the equity method, net						2,110
Profit before income taxes						37,060

1Q FY2026 (For the three-month ended June 30, 2026)

(Millions of yen)

	Reportable segments			Subtotal	Inter-segment Elimination / Corporate	Consolidated
	Service Solutions	Hardware Solutions	Ubiquitous Solutions			
Revenue						
External customers	545,936	192,354	34,409	772,699	6,678	779,377
Intersegment	3,035	18,850	86	21,971	-21,971	—
Total revenue	548,971	211,204	34,495	794,670	-15,293	779,377
Adjusted Operating Profit	62,801	-3,743	4,466	63,524	-8,613	54,911
Business restructuring / Business model transformation cost						3
M&A related expenses						-2,380
Operating Profit						52,534
Financial income						7,138
Financial expenses						-1,822
Income from investments accounted for using the equity method, net						1,595
Profit before income taxes						59,445

Notes:

1. Revenue under “Inter-segment Elimination / Corporate” represents mainly revenue for external customers of corporate functions's subsidiaries which are providing services to the Group and the elimination of intersegment transactions.
2. Adjusted Operating Profit under “Inter-segment Elimination / Corporate” includes the Group's common expenses such as advanced R&D for company-wide common use not belonging to any segment such as Fujitsu Laboratories and investments in business growth common to the Group such as internal digital transformation investments on a global Group basis, and sales and disposal of common assets, etc. and elimination of inter-segment transactions, etc.
3. Business restructuring / Business model transformation cost is one-off gains or losses necessary for major business restructuring aimed at improving future profitability and avoiding future losses.
4. M&A related expenses are the expenses related to the acquisition such as advisory fee, amortization of intangible assets identified by the PPA, and earnout to be expensed, etc.

(Acquisition of BrainPad Inc.)

The Company, at its Board of Directors' meeting held on October 30, 2025, resolved to execute a tender offer (hereinafter the "Tender Offer") for BrainPad Inc. ("BrainPad") as prescribed in the Financial Instruments and Exchange Act. Based on this resolution, and as a result of the Tender Offer it implemented, the Company acquired 86.30% of the shares of common stock in BrainPad on December 22, 2025.

(1) Summary of the business combination

(a) Name and business description of the acquired company

Name of the acquired company	BrainPad Inc.
Business description	Professional services and product services to support the improvement of business management through the use of data

(b) Date of business combination

December 22, 2025

(c) Main reason for the business combination

The Company, to achieve sustainable growth, has positioned Uvance at the core of its strategy as a company-wide growth area, and considers the rapidly expanding Data & AI market to be a medium- to long-term growth driver. To ensure its position as a leader in the Data & AI market, the Company has determined that it will be essential to strategically complement and enhance its capabilities through not only its own initiatives but also through forming collaborations with partners with a proven track record.

(d) Methods of acquisition of control over the acquired company

Acquisition of shares through cash tender offer

(2) Consideration for the acquisition and breakdown

(Millions of yen)

Item	Amount
Cash	¥ 48,829
Total	¥ 48,829

The acquisition-related expenses pertaining to this corporate acquisition totaled ¥624 million. The full amount of this expense was recorded in "Other expenses."

(3) Fair value of acquired assets and assumed liabilities, non-controlling interests, and goodwill at the date of business combination

(Millions of yen)

Item		Amount (*1)
Current assets (*2)		5,181
Non-current assets (*3)		44,277
Total assets		49,458
Current liabilities		2,313
Non-current liabilities		14,091
Total liabilities		16,404
Fair value of acquired assets (net value)	A	33,054
Non-controlling interests (*4)	B	4,528
Purchase price	C	48,829
Goodwill (*5)	C-(A-B)	20,303

(Unit: millions of yen)

Item	Amount	Weighted-average amortization period
Intangible assets related to customers	40,445	Approximately 20 years

- *1 Provisional accounting treatments were finalized in the first quarter of FY2026. In accordance with the finalization of this provisional accounting treatment, there has been an important revision to the initial amount allocated for the purchase price. The primary impacts to the fair value of the acquired assets and assumed liabilities were an increase of ¥41,269 million in non-current assets, including identifiable intangible assets, and an increase of ¥13,004 million in non-current liabilities, including deferred tax liabilities. As a result, non-controlling interests increased by ¥3,872 million, and goodwill declined by ¥24,393 million. The non-controlling interests resulting from an additional acquisition increased the capital surplus as of March 31, 2026.
- *2 Includes ¥1,410 million in trade receivables and other receivables. The total amount of receivables is equivalent to their fair value, and none are expected to be unrecoverable.
- *3 The primary identifiable intangible assets included in the non-current assets are as shown above. External experts were used for this fair value measurement, and identification and measurement (PPA) of the identifiable assets acquired and liabilities assumed was carried out using the multi-period excess earnings method. This evaluation model uses such data as future business plans and discount rates.
- *4 Non-controlling interests are measured by multiplying the fair value of the acquired company's identifiable net assets as of the date of acquisition by the non-controlling shareholders' interest ratio.
- *5 Goodwill consists primarily of synergies with existing operations and excess earning power expected to result from the acquisition that do not meet individual recognition requirements. No amount is expected to be deductible for tax purposes.

(4) Impact on the Group's financial results

Revenues and earnings generated by the acquired company after the date of the business combination have been omitted as they are not material. In addition, income information is not provided as if the business combination had occurred at the beginning of the period because the impact on the consolidated statement of profit or loss is not material.